



Scrutiny Committee

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MEMBERS: Councillor Ansell (Chairman); Councillor Shuttleworth (Deputy-Chairman); Councillors Belsey, Cooke, Murray, Thompson and Ungar

Agenda

- 1 Minutes of the meeting held on 1 September 2014.** (Pages 1 - 4)
- 2 Apologies for absence.**
- 3 Declarations of Disclosable Pecuniary Interests (DPIs) by members as required under Section 31 of the Localism Act and of other interests as required by the Code of Conduct.**

4 Questions by members of the public.

On matters not already included on the agenda and for which prior written notice has been given (total time allowed 15 minutes).

5 Urgent items of business.

The Chairman to notify the Committee of any items of urgent business to be added to the agenda.

6 Right to address the meeting/order of business.

The Chairman to report any requests received to address the Committee from a member of the public or from a Councillor in respect of an item listed below and to invite the Committee to consider taking such items at the commencement of the meeting.

7 Corporate Performance - Quarter 2 2014/15. (Pages 5 - 50)

Report of the Chief Finance Officer and Head of Corporate Development.

Inspection of Background Papers – Please see contact details listed in each report.

Councillor Right of Address - Councillors wishing to address the meeting who are not members of the Committee must notify the Chairman in advance.

Public Right of Address – Requests by members of the public to speak on a matter which is listed in this agenda must be **received** in writing by no later than 12 Noon, 2 working days before the meeting e.g. if the meeting is on a Tuesday, received by 12 Noon on the preceding Friday). The request should be made to Local Democracy at the address listed below. The request may be made by letter, fax or e-mail. For further details on the rules about speaking at meetings please contact Local Democracy.

Disclosure of interests - Members should declare their interest in a matter at the beginning of the meeting, and again, at the point at which that agenda item is introduced.

Members must declare the existence and nature of any interest.

In the case of a DPI, if the interest is not registered (nor the subject of a pending notification) details of the nature of the interest must be reported to the meeting by the member and subsequently notified in writing to the Monitoring Officer within 28 days.

If a member has a DPI or other prejudicial interest he/she must leave the room when the matter is being considered (unless he/she has obtained a dispensation).

Further Information

Councillor contact details, committee membership lists and other related information is also available from Local Democracy.

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Monday, 1 September 2014
at 6.00 pm



Scrutiny Committee

Present:-

Members: Councillor Ansell (Chairman) Councillor Shuttleworth (Deputy-Chairman) Councillors Cooke, Murray and Ungar.

5 Minutes of the meeting held on 2 June 2014.

The minutes of the meeting held on 2 June 2014 were submitted and approved and the Chairman was authorised to sign them as an accurate record.

6 Apologies for absence.

Councillor Belsey and Thompson. Councillor Taylor attended as substitute for Councillor Belsey.

7 Declarations of Disclosable Pecuniary Interests (DPIs) by members as required under Section 31 of the Localism Act and of other interests as required by the Code of Conduct.

There were none.

8 Eastbourne Community Safety Plan.

The committee considered the report of the Senior Head of Community, detailing the current performance of the Eastbourne Community Partnership (ECSP) under the updated Eastbourne Community Safety Plan. The report outlined issues that could potentially impact future crime and anti-social behaviour (ASB) performance.

Cabinet had previously endorsed the successful Crime Reduction performance of the Partnership. In 2005/2006 Eastbourne was subject to around 11,000 crimes. For the performance year 2010/2011 this had dropped to approximately 7,500 crimes and to the end of June 2014, this had reduced to around 5,700 crimes, a further reduction of 5% compared with the same period last year.

Members were advised that the current Plan had been developed in consultation with key partners including the Police and other members of the ECSP. Version 1.2 was available as Appendix A to the report.

It was now established that the Sussex Police and Crime Commissioner (PCC) had direct control in determining budget allocation to local ECSPs commencing in the 2014/2015 financial year. Eastbourne CSP was working with the East Sussex Community Safety Partnership to highlight the positive benefits for the PCC to retain and increase investment in ECSP activity. Without additional funding next year from the PCC the ECSP's

ability to fund worthwhile local community safety projects may be compromised. The PCC's allocation this financial year was increased by £10k to £26.5k.

Overall crime had substantially reduced since 2005/2006 performance year. Notable crime reductions had again been achieved in the performance year 2013/2014 and crime performance was again positive within measured criteria of the updated plan in the current performance year to date. Central Government cut-backs coupled with the introduction of Police and Crime Commissioners may have an adverse impact on local ECSP funding in financial year 2015/2016. Further potential countywide changes as a result of a newly 'elected PCC' had been mitigated by a continued local focus in addition to adding value in developing initiatives, including Neighbourhood Management. ECSP was working closely with the office of the PCC to implement the new ASB legislation. Members were advised that the ASB Crime and Policing Act 2014 would come into operation in October 2014. The Act was designed to simplify ASB powers and tools to make implementation of the tactics more timely and effective. Partners re working together to share best practice and consistency of use and the ECSP was working closely with the office of the PCC to ensure best use of Community Trigger and Community Remedy. A briefing paper on the subject as Appendix B to the report. A Member Seminar on the subject had been scheduled for 22 September 2014.

The Committee discussed the figures for Road Accidents, Safeguarding Children with particular reference to child exploitation, and funding for the Women's Refuges across the County. In addition the committee discussed the work of the ECSP in relation to diversionary activities for the younger generation in Eastbourne. The Chairman requested that the Safeguarding training provide for Council staff be extended to Members.

Scrutiny committee was requested to note the continued Crime Reduction performance, endorse the updated 2014/2017 Community Safety Plan and continue the delegated authority to the Senior Head of Community to implement actions set out.

NOTED.

9 Corporate Performance - Quarter 1 2014/15.

Members considered the report of the Chief Finance Officer and Head of Corporate Development updating Members on the Council's performance against Corporate Plan Priority actions, indicators and milestones for Quarter 1 2014/15.

As part of the 2014 refresh the Council had removed a number of Performance indicators (PI) which were either not directly related to Eastbourne Borough Council activity, were no longer related to the Council's priority activities or were measured in a different way.

The removed PIs included:

- JSA Claimant Count

- Towner Visitors
- Online accommodation referrals made
- Number of incidents of homelessness prevented and relieved
- Number of homeless applications
- Number of homes where category 1 hazards have been remedied
- Number of young people engaged in positive activities
- Number of people engaged in the Youth Forum
- Number of buildings tackled with success

A new PI had been added to measure environmental crime:

- Reduction in the number of reported fly-tipping incidents

Appendix 1 to the report provided a detailed report on the 2014/15 activities and outturns of the performance indicators listed within the Corporate Plan. The first section of Appendix 1 listed all the Corporate Plan priority actions whose in-year milestones had already been fully completed this year. The second section of Appendix 1 listed the ongoing actions showing all milestones that were scheduled for completion within the first quarter of the 2014/5.

Of the 27 Key Performance Indicators reported in the Corporate Plan this quarter, 7 were currently showing as "Red," 13 were showing as "Green," 5 are showing as "Amber" and 2 were "data only" or contextual PIs. The off target PIs were:

- DE_011 - Reduction in the number of reported fly-tipping incidents
- CD_008 - Decent Homes programme
- CD_056 - Average number of days for assistance with adaptations
- CD_156- Number of households living in temporary accommodation
- ECSP_002 - Shoplifting rate compared to 2013/14
- ECSP_004 - Violent crime in a public place
- ECSP_016 - Serious Acquisitive Crime (robbery, car crime and burglary dwelling) rate compared to 2013/14.

Members queried the removal of PI's as reported, particularly the JSA Claimant Count, and Towner Visitors and were advised that there were either no priority projects relating to those PI's in the Council's emerging refreshed Corporate Plan, or that they could not be directly influenced by the Council. However, the removed PI's would still be monitored by the relevant Council departments.

The addition of the new PI relating to fly-tipping was intended to reduce duplication in reporting incidents and the actual number of incidents, with Neighbourhood Teams playing a more active role in re-educating the residents of Eastbourne as a preventative measure.

Members noted the position of the General Fund as of the end of the June showed a small variance of £17,000. This related to several areas of minor under and over spends which were being carefully monitored. These included:

- Additional grant income (£40k)
- Dotto Train income not met £65k

The committee were advised that there were a number of risks around the Revenues and Benefits area, which included staff resources, additional work with the implementation of the new Revenues and Benefits computer system and the introduction of universal credit. Recovery work had been put on hold over the last month whilst data was migrated to the new system, which may have implications for collection rates in the short term. This was being monitored and any variances would be reported in the Quarter two monitoring report.

The contingency fund currently stood at £170,000, of which £5,000 was currently committed, leaving a balance of £165,000, available to fund inflationary increases and any future unforeseen one off areas of expenditure during the year.

HRA performance was currently above target by £10k this was as a result of a number small variances which were carefully being monitored.

The detailed capital programme was shown at Appendix 3 to the report. Actual expenditure was low compared to the budget. There were no significant variances and expenditure was in line with traditions patterns of spend as at quarter one. Expenditure was expected to increase as schemes progress throughout the year.

The projected Collection fund for the year was highlighted within the report.

Council Tax was currently showing a £10,000 surplus a variance of 0.02% of the total debit due for the year. The Business Rates deficit of £534,000 was as a result of a bigger than anticipated provision made in 13/14 for outstanding appeals, giving rise to a higher than budgeted for balance carried forward as at 1 April 2014. There were 106 properties with appeals outstanding with a total rateable value £18m. The valuation office was expecting to settle all these claims within the next 12 months. The uncertainty of the potential value of successful appeals was a major risk to the Collection Fund at this time. The deficit represents 1.57% of the total debit for the year.

10 Annual Finance Seminar.

The Chairman reminded the Committee that the Annual Finance Seminar would be held on Tuesday 14 October 2014, 6.00pm, Court Room, Town Hall.

NOTED.

The meeting closed at 7.05 pm

Councillor Ansell (Chairman)

Agenda Item 7

- BODY:** SCRUTINY COMMITTEE
- DATE:** 8th December 2014
- SUBJECT:** Corporate Performance - Quarter 2 2014/15
- REPORT OF:** Chief Finance Officer and Head of Corporate Development
- Ward(s):** All
- Purpose:** To update Members on the Council's performance against Corporate Plan priority actions, performance indicators and targets for Quarter 2 2014/15.
- To inform Cabinet of the Council's provision financial outturn for Quarter 2 2014/15.
- Contact:** William Tompsett, Strategic Performance Manager
Tel 01323 415418 or internally on ext 5418
- Pauline Adams, Financial Services Manager
Tel 01323 415979 or internally on ext 5979.
- Recommendations:** Members are asked to:
- i) Note the performance against national and local Performance Indicators and Actions from the 2010/15 Corporate Plan (2014 refresh).
 - ii) Note the General Fund, HRA and Collection Fund financial performance for the quarter ended September 2014, as set out in sections 3, 4 & 6.
 - iii) Note that any nationally agreed pay award is to be applied across all staff in the organisation as set out in paragraph 3.4.
 - iv) Note the virements and transfer to and from reserves as set out in Appendix 3
 - v) Note the amended capital programme as set out in Appendix 4.
 - vi) Note the Treasury Management performance as set out in section 7.

1.0 Introduction

- 1.1 The 2010/15 Corporate Plan was refreshed for 2014 and sets out a number of key actions and indicators to deliver and measure progress against key priorities. Throughout the year, performance against these key indicators and milestones is reported to Cabinet and Scrutiny committees on a quarterly basis and to Scrutiny monthly.

- 1.2 The information in these performance reports is collected and managed using the Covalent performance management system. Further detail behind the report and evidence providing a full and robust audit trail for the performance information presented is available to view within the online system. Members are invited to contact the Strategic Performance Team at any time to arrange individual training support on using the system if required.
- 1.3 In the absence of a National Performance Framework it is important that the authority continues to strengthen its own performance management procedures particularly in relation to the use of robust local indicators and meaningful reporting against actions and activities. The actions, milestones and performance indicators in the Corporate Plan refresh 2014 have been chosen to reflect this year's priority activities and objectives with a view to realising the longer term vision set out in the Corporate Plan.
- 1.4 Due to operational improvements made to our activity reporting procedures, we have made a change to one of the reported performance indicators. CS_012 "Calls Handled at First Point of Contact" has now been replaced with CS_012a "Telephone Calls handled at first point of contact." This new version of the indicator focuses solely on phone scripts.

2.0 Performance Overview

- 2.1 **Appendix 1** is a detailed report on the 2014/15 activities and outturns of the performance indicators listed within the Corporate Plan. This report shows the latest available outturns for the local performance indicators featured in the 2010/15 Corporate Plan broken down into themed areas.
- 2.2 Each project has been allocated a number of in-year actions and milestones to be completed in order to progress the project efficiently. Some projects may be fully completed within the year whereas larger scale priorities will be delivered over a longer period. **The first section of Appendix 1 lists all the Corporate Plan priority actions whose in-year milestones have already been fully completed this year.** Full details of the specific milestones and commentary for these actions is available on request or directly via the Covalent Performance Management System.
- 2.3 The second section of Appendix 1 lists the ongoing actions showing all milestones that were scheduled for completion within the first half of the 2014/5 year along with commentary to explain the context behind them.
- 2.4 Chapter summary text has been supplied by the relevant Heads of Service to provide added context for the performance reported in each section. This commentary highlights important achievements and challenges for the reporting period and can be found at the start of each chapter.
- 2.5 The PI tables show which indicators related to the priority projects are performing on target (green tick icon), failing to reach target (red octagonal icon) or are near misses (amber triangle icon). Relative performance is based on quarterly targets as set by the managers of each area using past

performance, available benchmarking and planned service developments.

- 2.6 The current outturn for each PI is shown on the performance gauges in column 4 – Year to date. The gauges show visually how the level of performance compares to targets (green zones) and near miss levels (amber zones). Amber zones have been reviewed to reflect appropriate levels of performance expectation and any national targets which are lower than our own local aspirations.
- 2.7 The bar charts in column 6 show comparative performance against previous quarters/years as appropriate. This enables an at a glance indication of whether performance is improving or not and will help identify potential trends and seasonality of performance.
- 2.8 Commentary has been included in the action and indicator outturn tables where supplied. This provides some contextual background to the performance and this function and is backed up by the online evidence collation facility of the Covalent system.
- 2.9 Of the 29 Key Performance Indicators reported in the Corporate Plan this quarter, 7 are currently showing as Red, 14 are showing as Green, 2 are showing as Amber and 6 are data only or contextual PIs. The off target PIs are...
- DE_011 - Number of reported fly-tipping incidents
 - CD_008 - Decent Homes programme
 - CD_055 – Number of completed adaptations (Disabled Facilities Grants)
 - CD_156- Number of households living in temporary accommodation
 - ECSP_002 - Shoplifting rate compared to 2013/14
 - ECSP_004 - Violent crime in a public place rate compared to 2013/14
 - ECSP_016 – Serious Acquisitive Crime (robbery, car crime and burglary dwelling) rate compared to 2013/14
- 2.10 We have the capability within Covalent to analyse performance data via dashboard reporting. This allows us to look beyond green – amber – red performance reporting and drill down more into the data and what it is telling us. The following PIs are showing as the relatively best performing according to the latest confirmed data available:

Best Performing (PIs)	Value	Target	Gauge
TL_005 Marketing campaign value for money	£0.60	£0.88	
CS_011 Telephone call abandonment rate	3.15%	6%	
CD_181 Time taken to process Housing Benefit/Coun...	4.4 days	10.0 da...	
CD_051 Number of difficult problem properties reme...	26	15	
TL_017a Redoubt visitors - paying visitors	11,961	7,200	
TL_008 Conference delegates	14,800	13,000	
CD_050 Empty privately owned homes returned to oc...	87	60	
CS_003 Sickness absence - average days lost per emp...	2.44 da...	2.9 days	
DE_192 Percentage of household waste sent for reus...	37.79%	35.00%	
CD_056 Median average number of days for assistan...	89 days	100 days	
DE_194 Missed collections	2,401	2,650	
DE_007 EBC Carbon Footprint - Vehicles	28 ton...	30 ton...	

**The data in this table is based on the latest reported out-turns including annually reported indicators so may include PIs where data is from the 2013/14 out-turn.*

3.0 Financial Performance – General Fund

3.1 General Fund performance for the year to September 2014 is shown in the table below:

Department	Full Year Budget £'000	Profiled Budget £'000	Actual to 30 Sept 14 £'000	Variance to date £'000	Initial Projected Outturn £'000
SUMMARY					
Corporate Services	11,967	6,302	6,310	8	(5)
Community Services	278	23,884	23,930	46	47
Tourism & Leisure Services	2,857	1,768	1,827	59	80
Total Service Expenditure	15,102	31,954	32,067	113	122
Contingencies etc	161	80	44	(36)	(73)
Capital Financing and Interest	1,699	726	726	-	-
Contributions to/(from) Reserves	291	(247)	(247)	-	-
Net Expenditure	17,253	32,513	32,590	77	49

Service Details are shown at **Appendix 2**

3.2 The position to the end of September shows a variance of £77,000 on net expenditure which is a movement of £60,000 compared to the position reported at the end of the first quarter in June. Service expenditure has a variance of £113,000 mainly as a result of:

- One-off Backdated rental income (£35k)
- Development Control Legal and Consultants Fees £40k
- Downs Water Supply new Contract £33k
- Dotto Train £65k

An element of this service overspend is off set by the saving on the contingency fund.

- 3.3 It was reported at the quarter one monitoring report that there were a number of risks around the Revenues and Benefits area due to the implementation of a new system. Whilst the project was delivered broadly on time and on budget, the nature of the benefits regime requires post implementation checking to be put in place to reduce errors. This checking is still ongoing and will continue to year end. Not until the year end is run on the new system and the audit complete will this risk be quantifiable.
- 3.4 A new two year pay award has been agreed by the National Joint Council for Local Government Services (NJC) and employee organisations based on a 2.2% increase from 1 January 2015 plus a one off lump sum payment. There are a number of employees outside the NJC pay scales, as a result of being TUPE'd into the organisation or are above SCP 49, it is therefore proposed that any agreed pay award be applied to all staff across the workforce employed under NJC terms and conditions.
- The total value of this pay award is within existing budgets.
- 3.5 The contingency allowance currently stands at £161,050 and has been used to offset service expenditure. Therefore there is no further funding available for any future unforeseen one off areas of expenditure during the year.
- 3.6 The projected outturn shows a variance of £49,000. This is within 0.28% of the net budget and is within an acceptable tolerance level. However management continues to manage this position to ensure that this final outturn position is maintained or improved.
- 3.7 Cabinet's approval is being sought for the transfer from reserves as set out in Appendix 3. These transfers are in line with the approved financial strategy.
- 3.8 Financial procedure rules require all virement requests over £10,000 for revenue expenditure to be approved by Cabinet. These are set out in Appendix 3.

4.0 Financial Performance – HRA

- 4.1 HRA performance for the quarter is as follows:

	Current Budget	Profiled Budget	Actual to 30 Sept 14	Variance to date	Projected Outturn
	£'000	£'000	£'000	£'000	£'000
HRA					
Income	(15,356)	(7,776)	(7,750)	26	89
Expenditure	12,202	3,883	3,794	(89)	(154)
Capital Financing & Interest	2,346	-	-	-	-
Contribution to Reserves	500	-	-	-	-
Total HRA	(308)	(3,893)	(3,956)	(63)	(65)

- 4.2 HRA performance is currently above target due to a number of factors including underspending on council tax for void properties, new insurance contract and reduction in provision for bad debts required.

Rental income is down as a result of a reduced number of properties from Right to Buys and a delay in opening Winchester Court, which went live on the rents system on 27 October.

5.0 Financial Performance – Capital Programme

- 5.1 The detailed capital programme is shown at Appendix 4. Actual expenditure is low compared to the budget, due to delays in the start dates of housing major projects, sheltered accommodation remodelling projects and several general fund projects. Expenditure is expected to increase as schemes progress however the spending patterns will be reviewed at quarter three and re-profiled into 2015/16 year where appropriate.
- 5.2 The capital programme has been amended from that approved by Cabinet in September to reflect new approved schemes.

6.0 Financial Performance – Collection Fund

The Collection Fund records all the income from Council Tax and National Non-Domestic Rates and its distribution to the major precepting authorities. With the introduction of the new system for the local retention of business rates, the performance of the Collection Fund is now be included as part of the performance monitoring and the results shared with the major preceptors.

- 6.1 The projected Collection fund for the year is as follows:

	Council Tax £'000	Business Rates £'000
Balance B/fwd 1.4.14	79	3,048
Deficit recovery	(100)	(2,065)
Debit due for year	(53,497)	(33,052)
Payments to preceptors	52,355	33,155
Transitional Relief	-	18
Allowance for cost of collection	-	127
Allowance for appeals	-	(331)
Write offs and provision for bad debts	991	414
Estimated balance 31.3.15	(172)	1,314
Allocated to:		
CLG	-	657
East Sussex County Council	(125)	118
Eastbourne Borough Council	(24)	526
Sussex Police	(15)	-
East Sussex Fire & Rescue	(9)	13
	(172)	1,314

- 6.2 The allocations to preceptors reflect the operation of the Collection Fund for Council Tax and retained Business Rates which are distributed on different bases under regulations. The distributions of the estimated balance at quarter 3 will be made in 2015/16. Any changes after that date will be made in 2016/17.
- 6.3 Council Tax is currently showing a £172,950 surplus, due to higher than budgeted number of chargeable properties and a reduction in the number of Single Person Discounts awarded.
- 6.4 The Business Rates deficit of £1,314,414 is as a result of a bigger than anticipated provision made in 13/14 for outstanding appeals, giving rise to a higher than budgeted for balance carried forward as at 1.4.14. Currently there are 93 properties with appeals outstanding with a total rateable value £12m, a reduction of 13 properties with a rateable value of £6m since 1 April 2014. The valuation office is expecting to settle all these claims within the next 12 months however the uncertainty of the potential value of successful appeals remains a major risk to the Collection Fund at this time. The deficit represents 3.98% of the total debit for the year.
- 6.5 Collection performance is as follows:

Cash Collection Rates	Council Tax	Business Rates
Q2 Actual	56.32%	54.33%
Q2 Target	55.78%	54.85%

7.0 Treasury Management

- 7.1 The detailed mid-year Review Report has been submitted to the Audit and Governance Committee on 3 December in compliance with the CIPFA's Code of Practice for Treasury Management. Below is a summary of the main points from the current economic background, interest rate forecasts, investment and borrowing performance.

7.2 Economic Background

After strong UK GDP quarterly growth over the last few quarters it appears very likely that strong growth will continue through 2014 and into 2015 as forward surveys for the services and construction sectors, are very encouraging and business investment is also strongly recovering. Overall strong growth has resulted in unemployment falling much faster through the initial threshold of 7%, set by the Monetary Policy Committee (MPC) last August, before it said it would consider any increases in Bank Rate. The MPC has, therefore, subsequently broadened its forward guidance by adopting five qualitative principles and looking at a much wider range of about eighteen indicators in order to form a view on how much slack there is in the economy and how quickly slack is being used up. Most economic forecasters are expecting growth to peak in 2014 and then to ease off a little, though still remaining strong, in 2015 and 2016..

UK employment and wage data for the three months to September showed a

positive outlook for the economy. For the first time since 2009, wage growth outperformed consumer –level inflation and looks likely to continue. There has been the sharp fall in inflation (CPI), reaching 1.2% in September, the lowest rate since 2009. Forward indications are that inflation is likely to fall further in 2014 to possibly 1%.

Unemployment is expected to keep on its downward trend and this is likely to eventually feed through into a return to significant increases in pay rates at some point during the next three years

7.3 **Interest Rate Forecast**

Overall, markets are expecting that the MPC will be cautious in raising Bank Rate as it will want to protect heavily indebted consumers from too early an increase in Bank Rate at a time when inflationary pressures are also weak. A first increase in Bank Rate is therefore expected in Q2 2015 and then it is expected that increases after that to be at a slow pace to lower levels than prevailed before 2008

7.4 **Annual Investment Strategy**

The Treasury Management Strategy Statement (TMSS) for 2014/15, which includes the Annual Investment strategy, was approved by the Council on 15 February 2014. It sets out the Council’s investment priorities as being:

- Security of Capital;
- Liquidity;
- Yield.

A full list of investments held as at 30 Sept 2014 is shown in the table below.

Counterparty	Amount	Interest Rate	Maturity
Santander	£2,700,000	0.74%	Call
RBS	£100,000	0.35%	90 days notice
TOTAL	£2,800,000	0.73%	

In addition a sum of £1m is invested with Lloyds Bank at a rate of 3.03% maturing on 23.1.19. This investment is held as part of the LAMS scheme and all interest earned will be transferred into a reserve set up to mitigate any financial risks arising from this scheme.

No approved limits within the Annual Investment Strategy were breached during the quarter end 30 September 2014.

Investment rates available in the market have continued at historically low levels. Funds are available on temporary basis for investment and arise mainly from the timing of the precept payments, receipts of grants and progress on the capital programme.

7.5 **Investment performance**

Investment performance for the quarter ending 30 September 2014 is as follows:

Benchmark	Benchmark Return	Council Performance	Interest Earning
7 day	0.35%	0.64%	£16,000

As Illustrated, the authority outperformed the benchmark by 0.29%. The Council's budgeted investment return for 2014/15 is £50,000, current performance is below this target due to the continuous use of internal balances during the first 6 months thus keeping interest paid lower whilst borrowing rates are higher than investments.

7.6 **Borrowing**

A long term loan of £2m was taken from the Public Works Loan Board on 5 September 2014 for 45.5 years at 3.85%.

Cash flow predictions indicated that further borrowing will be required later in the year. The exact timing and nature of this borrowing will be consider at that time, however to maintain a sustainable maturity profile it is anticipated that new borrowing will be at maturity dates between 8 and 10 years.

7.7 **Compliance with Treasury and Prudential Limits**

It is a statutory duty for the Council to determine and keep under review the affordable borrowing limits. The Council's approved Treasury and Prudential Indicators (affordability limits) are included in the approved TMSS.

During the quarter to 30 September 2014 the Council, has operated within all Treasury Limits and Prudential Indicators set out in the Council's Treasury Management Strategy Statement and in compliance with the Council's Treasury Management Practices.

7.8 **Bank Contract**

Following the withdrawal of the Co-op bank from local authority business, a procurement exercise was carried out in partnership with the East Sussex Procurement Hub. The contract was awarded to Lloyds Bank with an aim of a go live date for this Council of 1 December 2014. Work is currently in progress and is on track to meet this deadline.

8.0 **Consultation**

8.1 Not applicable

9.0 **Implications**

9.1 There are no significant implications of this report.

10.0 **Conclusions**

- 10.1 This report provides an overview of performance against the authority's priority actions and indicators as at Quarter 2 2014/15. Progress against the key projects and indicators is updated on the online Covalent system on a regular basis and provides a "live" view of the Council's performance accessible at any time.
- 10.2 Both the General Fund and HRA budgets are on target, capital expenditure is low but this is to be expected as some of the major schemes are yet to commence.
- 10.3 The Collection Fund forecast for Council Tax is indicating a surplus of £172,950 and a deficit for Business Rates of £1,314,414. This will be allocated to or collected from preceptors during 2015/16.
- 10.4 Treasury Management performance is on target and all activities were within the approved Treasury and Prudential Limits

William Tompsett
Strategic Performance Manager

Pauline Adams
Financial Services Manager

Background Papers:

The Background Papers used in compiling this report were as follows:

Corporate Plan 2010/15 (2014 refresh)
Covalent performance management system reports
Budget monitoring working papers as at 30.9.13
Capita Treasury Solutions Monthly Investment Analysis Review September 2013

To inspect or obtain copies of background papers please refer to the contact officer listed above.

Completed CP Actions - 2014 Q2



Priority Theme	Project	Status
Priority Theme 2 Quality Environment	CP14_2_01 Managing Waste Responsibly	
Priority Theme 3 Thriving Communities	CP14_3_05(a) Enable the transfer of Towner to independent governance	

Corporate Plan Milestones Quarter 2 2014/15



Parent Action	Action	Description	Due Date	Note	Completed
CP14_1_01 Tourism Marketing and Brand Development	CP14_1_01a New Tourism and Economic Development strategy	Complete draft strategy for CMT discussion	31-May-2014	The Tourism part of the strategy has been completed; The economic development section is currently being drafted and once this has been completed will be taken to CMT for approval.	Yes
CP14_1_01 Tourism Marketing and Brand Development	CP14_1_01b New brand development and marketing campaign	Present a brief to CMT/Cabinet to secure funding to identify companies that can present branding options	31-May-2014	The brand development brief will be discussed at Cabinet on July 17th. Once the funding has been secured the brief will be sent out to the agreed agencies.	Yes
		Advertise and appoint a brand consultancy agency	31-Jul-2014	We have written a brief and have advertised and interviewed a number of agencies who submitted interest in the brand development project.	Yes
		Work with the agency to create a brand theme for consultation	30-Sep-2014	We have agreed an approach to how the consultation will be themed. However we have taken a short paper to CMT which has suggested a delay in the start time of the consultation and the project. this will now commence after Christmas	Yes
CP14_1_02 Employment - Town Centre	CP14_1_02e Review existing ring road	Work in partnership with ESCC to finalise scope of project	30-Sep-2014	Project Initiation Document prepared and presented to the Project Board on 5 June.	Yes
CP14_1_03 Business Support Scheme	CP14_1_03b Maximise Business Rate Relief giving £800k back to small businesses	Draft local Rate Relief Policy	14-May-2014	Draft local Rate Relief policy has been formulated.	Yes
		Complete consultation with stakeholders	30-Jun-2014	Consultation held.	Yes
		Report to Cabinet to adopt local policy.	31-Jul-2014	Local policy agreed by Cabinet on 16 July 2014.	Yes
CP14_1_04 Employment - Sovereign Harbour	CP14_1_04b Progress the provision of the Community Centre	Secure agreement for the site from the land owner.	30-Apr-2014	Site was acquired on 15th April.	Yes
		Procure development partner to deliver the community centre	31-Jul-2014	Commissioned Sea Change Sussex to deliver the community centre.	Yes
CP14_2_02 Improving the Cleanliness of the Street and Public Areas	CP14_2_02a Prevention campaigns to reduce environmental crime	Complete litter campaigns all zones	30-Sep-2014	Design of litter campaign in progress, with a competition for children to design an anti-litter poster. The poster will not be ready until 31st Jan 2015	No
CP14_2_02 Improving the Cleanliness of the Street and Public Areas	CP14_2_02b Renovation of public conveniences	Specify internal fixture and fittings and decorations	31-Jul-2014	Specification in development. Three site visits undertaken to view modular systems in other WC. Project group formed including Friends of Hampden Park.	Yes

Parent Action	Action	Description	Due Date	Note	Completed
		Specify schedule of works	31-Jul-2014	Specification in development. Three site visits undertaken to view modular systems in other WC. Project group formed including Friends of Hampden Park.	Yes
		Put works out to tender and receive returns	31-Aug-2014	Works have been tendered and contract awarded.	Yes
CP14_2_03 Allotment Provision	CP14_2_03a Continue to build extra allotment spaces in phases throughout the year	Churchdale Road planning permission	30-Apr-2014	Planning Committee considered application on 15 April . Permission granted with conditions.	Yes
CP14_2_ENV Priority Theme 2 Quality Environment	CP14_2_03 Allotment Provision	Specify and secure quotations to create allotments	30-Sep-2014	Quotations received.	Yes
CP14_2_04 Towards a Low Carbon Town	CP14_2_04b Implement actions to reduce the carbon use of the Council's own buildings (b)	Complete feasibility study for alternative heating and lighting solutions for the Eastbourne Sports Park	30-Sep-2014	Awaiting potential solutions from Carillion	No
CP14_2_05 Transport - Cycling Provision	CP14_2_05a Implement Cycle Strategy	Publish feedback on consultation on priority cycle routes	30-Apr-2014	Feedback published as part of the report to Cabinet on 19th March.	Yes
CP14_2_06 Eastbourne Park	CP14_2_06a Form a land owners group and stakeholders group to implement action plan for the Park	Agree branding and publicity material to increase awareness and use of the Park	30-Sep-2014	Branding produced and awaiting comments from land owners group.	No
		Appoint Consultants	30-Apr-2014	First site meeting on 26 March 2014.	Yes
CP14_2_07 Pride in Our Parks	CP14_2_07b Biodiversity Report on Hampden Park Lake	Interim appraisal of report	31-Aug-2014	The report will be developed throughout the year, but progress is being monitored regularly. There are 4 reports being created throughout the full year and those completed to date have been appraised.	Yes
CP14_2_07 Pride in Our Parks	CP14_2_07c Hampden Park Management Plan	Tender project	31-May-2014	This project is a little behind schedule. A consultants' brief has been prepared and a request to return quotations has been sent out for return by the 31-July-14.	Yes
		Appoint consultants	07-Jun-2014	Consultants have now been appointed to work on the management plan.	Yes
CP14_2_07 Pride in Our Parks	CP14_2_07d Old Town Recreation Ground Management Plan	Tender project	31-May-2014	This project is a little behind schedule. A consultants' brief has been prepared and a request to return quotations has been sent out for return by the 31-July-14.	Yes
		Appoint consultants	07-Jun-2014	Consultants have now been appointed to work on the	Yes

Parent Action	Action	Description	Due Date	Note	Completed
				management plan.	
CP14_2_07 Pride in Our Parks	CP14_2_07e Deliver key elements of the Princes Park Development Plan	Prioritise and commence process to procure consultancy works to deliver the plan	31-May-2014	The key elements of the Princes Park Development Plan have been included within the Coastal Communities Grant and we have been successfully in passing Stage One of the funding application for more than £800,000. More detailed work is now required to work up the scheme to planning application stage. The bid is to deliver improvements to the cafe and also creating a new entrance from the seafront into Princes Park. Other parts of the development plan are ongoing and improvements to the infrastructure have been made (main path from Wartling Road to mini roundabout) and the modernisation of planted displays.	Yes
		Planning Permission/ Building Control required for proposed improvements – Princes Park cafe; and public realm improvements i.e. access from the promenade through car park	30-Sep-2014	Planning permission obtained. We now await the result of the second round CCF bid.	Yes
CP14_2_07 Pride in Our Parks	CP14_2_07f Five Acres Railings	Specify and procure works	30-Jun-2014	Five Acres Railings specified and submitted for quotations by 15-Jul- 14.	Yes
CP14_3_01 Develop Youth Services and Activities	CP14_3_01a Deliver new Youth Strategy to be implemented in 2015	Agree scope of Strategy with Youth Partnership	30-Sep-2014	Initial outline discussed with Youth Partnership and Youth Forum. Data is being collected and surveys of young people, parents and agencies have been carried out and analysed to confirm priorities.	Yes
CP14_3_01 Develop Youth Services and Activities	CP14_3_01b Deliver Youth Fair 2014 for young people to showcase their skills and achievements	Agree overall plan and arrangements	31-Jul-2014	Plans agreed and in hand. Funding and in-kind resources secured from Amicus Horizon, Places for People, EBC, Sussex Police and ESCC Youth Service to cover costs. We are focusing on achieving wider publicity amongst young people this year.	Yes
		Publicise Youth Fair and invite bookings and performances	30-Sep-2014	The Youth Fair has been widely publicised through websites and social media, leaflets, posters and Adshels as well as through schools and partner organisations. This will continue until the Youth Fair itself on 28 October. A press release is being prepared by Cobb. Bookings and a programme of performances are being finalised.	Yes
CP14_3_01 Develop Youth Services and Activities	CP14_3_01d Implement current Youth Strategy	Monitor implementation of Strategy	31-Jul-2014	Action Plan was reviewed and updated in May and July. The latest update is available to download.	Yes
CP14_3_02 Improving	CP14_3_02c Deliver grants to	Revise policy and procedures to increase	31-Jul-2014	Revisions to the policy and procedures were presented	Yes

Parent Action	Action	Description	Due Date	Note	Completed
Neighbourhood Delivery	Community and Voluntary organisations	transparency and fairness		to Cabinet on 16 July 2014 and approved. These will be publicised during August and expressions of interest invited for Community Grant funding in 2015/16.	
		Launch programme for 2015/16 grants	31-Aug-2014	The programme was launched through the Herald, local VCS newsletters and a meeting in August. Organisations were invited to submit initial Expressions of Interest. Those organisations eligible to apply for grants have now been invited to apply in full and to attend training sessions on 20th and 30th October.	Yes
		Monitor 2013/14 small grants	30-Sep-2014	Monitoring returns have been received from 15 the 16 groups which were awarded grants in 2013 to 14. An email has been sent to the remaining organisation reminding them of the need to return these.	Yes
CP14_3_02 Improving Neighbourhood Delivery	CP14_3_02d Monitoring and Analysis of Ward Walks	First Ward Walk event held	30-Sep-2014	Two ward walks locations have now been agreed for Langney and Upperton. Planning is underway for delivery by 30 December 2014.	No
		Second Ward Walk event held	30-Sep-2014	Two ward walks locations have now been agreed for Langney and Upperton. Planning is underway for delivery by 30 December 2014.	No
CP14_3_02 Improving Neighbourhood Delivery	CP14_3_02e ECSP Programme Delivery Plan	Quarter 1 Update	30-Jun-2014	The ECSP has been refreshed and updated for 2014/2017 with additional focus on domestic violence, road safety, street community and child exploitation. Of the 41 actions contained in the plan 32 are currently on track, green, with none showing red. It is contended that effective implementation of the plan over the next three years will assist partners continue to drive community safety improvements, as documented in previous years.	Yes
		Quarter 2 Update	30-Sep-2014	The ECSP has been refreshed and updated for 2014/2017 with additional focus on domestic violence, road safety, street community and child exploitation. Of the 41 actions contained in the plan 32 are currently on track, green, with none showing red. It is contended that effective implementation of the plan over the next three years will assist partners continue to drive community safety improvements, as documented in previous years.	Yes

Parent Action	Action	Description	Due Date	Note	Completed
CP14_3_03 Best Use of Housing Resources	CP14_3_03a Housing Futures - Agree new approach to housing management of municipal housing stock	Recommended approach reported to Cabinet	31-Jul-2014	Cabinet Reported has been presented and was approved for 'EHL in Partnership'.	Yes
CP14_3_03 Best Use of Housing Resources	CP14_3_03b Housing Repairs and Maintenance	Strategic review completed	31-Jul-2014	Strategic review field work, stakeholder workshops and options appraisals were concluded on 14th of July. Initial report and findings were presented to EHL Board by procurement consultants PML on 29th of July. Final report and recommendations for preferred delivery model will go before EHL Board for decision on 25th of September.	Yes
		Report on preferred delivery model for new contract circulated	29-Aug-2014	Initial report and findings were presented to EHL Board by procurement consultants PML on 29th of July. Final report and recommendations for preferred delivery model will go before EHL Board for decision on 25th of September.	Yes
		Approval of preferred delivery model by EHL and EBC	30-Sep-2014	On 25th September 2014 EHL Board considered the options presented for re-procuring repair services and approved the recommended option (bundled contracts by work stream) as the preferred delivery model.	Yes
CP14_3_03 Best Use of Housing Resources	CP14_3_03c Housing and Economic Development	Support submission of funding bid for improvements to be made to the market rented sector (in partnership with the Coastal Communities Group of the LEP)	30-Jul-2014	The funding submission bid, as part of the proposal Coastal Communities Group housing initiative, has been submitted, for a programme of a total circa £21,000,000. It should be noted that funding for the programme as a whole has not yet been confirmed by the SELEP.	Yes
CP14_3_03 Best Use of Housing Resources	CP14_3_03e Upperton Gardens	Quarter 1 update	30-Jun-2014	Following a review of how to realise the most positive financial contribution from this property, the original proposal to refurbish and sell as four flats is no longer being taken forward. The property is to be sold as is, with planning consent to secure a profitable sale.	Yes
		Quarter 2 update	30-Sep-2014	Works to communal areas due to start on 29th September 2014. The property is now being actively marketed for sale as three units with new 125 year leases. Council to retain the tenanted flat and freehold.	Yes
CP14_3_03 Best Use of Housing Resources	CP14_3_03f Supporting Housing and Economic Progress (SHEP)	All properties for conversions purchased	30-Jun-2014	The Empty Homes Programme is on track in terms of all of the required properties having now been purchased and a programme for specification and tenders being followed through.	Yes

Parent Action	Action	Description	Due Date	Note	Completed
CP14_3_04 Support to Vulnerable Households	CP14_3_04a Deliver Welfare Reform Action Plan	Review Discretionary Housing Payment policy	31-May-2014	Policy reviewed.	Yes
		In conjunction with County, review demand in quarter 1	30-Jun-2014	County have collected quarter 1 data. Report not yet published.	Yes
		Rent in advance scheme is live	30-Jun-2014	Scheme is live and running. EHL and EBC will continue to work with partners to mitigate the effects of the Welfare Reforms through a local Action Plan and with reference to the East Sussex Welfare Reform Project to mitigate the impact on both EHL income and tenancy sustainment.	Yes
		In conjunction with County, review demand in quarter 2	30-Sep-2014	Data sent to County.	Yes
CP14_3_04 Support to Vulnerable Households	CP14_3_04c Tackle rough sleeping	Consolidated Rough Sleeper Outreach Service (St Mungo's Broadway) established in Eastbourne	30-Sep-2014	There have been two review meetings recently with St Mungo's Broadway and the service has integrated well with all Sussex authorities and their voluntary sector partners. There have been regular outreach teams working through all 13 authorities in Sussex and long term rough sleepers have been positively identified and services identified to assist in preventing entrenched rough sleeping.	Yes
		Evaluate outcomes of the Complex and Multiple Needs Panels (homeless clients)	30-Sep-2014	In September 2014 a Survey Monkey was undertaken with all partners to evaluate the success of the Panel and a positive return of 63% with regard to its usefulness and effectiveness was reported. There will be a Panel meeting in October 2014 to look at sustainability of Panels and how this will be organised.	Yes
		Introduction of personalised budgets for entrenched rough sleepers (PB45 project)	30-Sep-2014	A cohort of 26 long term rough sleepers have been identified across Sussex and put forward to access PB45 services via St Mungo's Broadway outreach service. Services have been put in place to enhance outlook of the long term rough sleepers. Services will be identified through the personalised budgets to ensure rough sleepers who are put forward will receive the bespoke services they need to get them off the streets.	Yes
CP14_3_COM Priority Theme 3 Thriving Communities	CP14_3_05(b) Progress work with English Heritage to secure funding for the development of the Redoubt as an accessible, living	Draft a five year Heritage plan for discussion with CMT	31-May-2014	A draft five year plan is almost complete, and will be finished by the end of July. The work was paused whilst we waited to meet with the HLF as we wanted a steer from them to ensure the plan included the criteria for funding applications.	Yes

Parent Action	Action	Description	Due Date	Note	Completed
	museum	Agree and finalise the Heritage Plan and start to compile key evidence to support the funding bid	31-Jul-2014	The Heritage Plan has been finalised and has been sent to CMT and will be presented for discussion at the end of October.	Yes
		Re-write the funding bid for the HLF	31-Aug-2014	The draft HLF application has been written and we are now in the process of checking, correcting and agreeing the final details before presenting to the HLF Committee.	Yes
		Consultation and finalise bidding document	30-Sep-2014	We have a final draft of the HLF plan and this will be circulated before sending to the HLF in November.	Yes
CP14_3_06 Tennis Development	CP14_3_06a Refurbish Courts at Hampden Park and Old Town Rec with new membership scheme launched	Prepare a 'Tennis Development Plan'	30-May-2014	Parks Tennis Development Strategy completed and submitted with relevant bids.	Yes
		Prepare and submit funding bid to Sport England	06-Jun-2014	Funding bid for £50,000 submitted.	Yes
		Prepare and submit funding bid to Lawn Tennis Association	31-Jul-2014	Funding bid for £80,000 submitted.	Yes
CP14_3_07 Active Eastbourne	CP14_3_07a Complete and implement the first priorities of the Active Eastbourne strategy	Develop a Sport and Physical Activity Forum	30-Jun-2014	Although we have identified potential members of a sport and physical activity forum we have not yet managed to set a date to meet. A revised timescale for an initial meeting is by 31/08/14 where the group will start to develop an action plan along with setting short term priorities. The forum is now in existence, albeit only as a virtual group at present. Further work is being carried out on the strategy document prior to getting the group together to develop an action plan and set our priorities.	Yes
		Forum to develop and action Plan and prioritise	31-Aug-2014	Following discussions with internal stakeholders and the CEO of Active Sussex it has been agreed that the Sport & Physical Activity Strategy needs to be refreshed prior to the development of an action plan and setting of priorities. The draft strategy was written back in 2012 and presented to CMT at that time. A refreshed document will be finalised by 31st Dec 2014 and an action plan in place for April 2015.	No
		Commence work on action plan	30-Sep-2014		No
CP14_3_08 Devonshire Park	CP14_3_08c Complete new façade to Congress Theatre	Commence works to facade	31-Aug-2014	Works commenced.	Yes
CP14_4_02 Sustainable Service Delivery Strategy (SSDS)	CP14_4_02a Implementation of Future Model Phase 2	Programme plan reviewed and re-published	30-Jun-2014	The new programme plan has been agreed and reported to DRIVE Board, staff and Cabinet. Covalent milestones have been updated accordingly.	Yes
CP14_4_02 Sustainable	CP14_4_02b Exploring a	Commission iESE review of shared	30-Apr-2014	Review commissioned and initial findings have been	Yes

Parent Action	Action	Description	Due Date	Note	Completed
Service Delivery Strategy (SSDS)	range of partnerships to achieve further efficiencies	Corporate Services with Lewes District Council/other organisations		reported to both Lewes and Eastbourne Cabinets. IESE are now looking to work up the detailed business case and implementation plan.	
		Consult on outcome/recommendations of IESE review	31-Jul-2014	All corporate services teams have been consulted about the changes.	Yes
		Report to Cabinet with recommendations on the sharing of corporate services with Lewes District Council/other organisations	10-Sep-2014	Report to Cabinet on 22 October 2014.	Yes

Overarching commentary : Prosperous Economy – Q2



This second quarter sees the main long term projects for economic regeneration move another step closer to reality. Work continues with the land assembly and L&G continue to purchase property by private treaty. Since the last quarter the draft Compulsory Purchase Order has been completed and been subject to a health check by DCLG, who has confirmed that, subject to some minor revisions, the Order is sound. The next stage is to make the Order and this is expected in November.


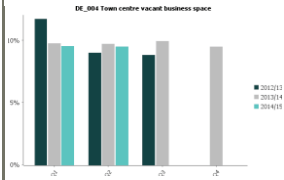

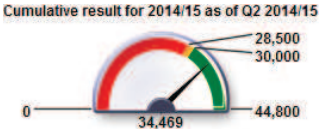
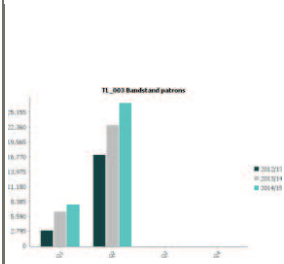
The plans for the improvement to Terminus Road are in the final design phase and meetings are taking place with key stakeholders to inform them of how the design is evolving. The programme for the improvement works is to coincide with the Phase 1 opening of the new Arndale extension. Alongside this work, ESCC has begun work on the review of the ring road. Resources have been set aside by ESCC to get to a preferred option stage and this is expected to be known in the summer of 2016.

The construction of the Innovation Mall at Sovereign Harbour has begun. The Mall provides 3,000 square metres and will provide up to 300 jobs. Completion is expected in the middle of 2015.

Prosperous Economy PIs 2014/15

Rows are sorted by Code

Traffic Light	
Green	1
Data Only	5

Traffic Light Icon	Code & Short Name	Year to date	Q2 2014/15	Comparison with previous year's quarter / previous year's value if annual PI.	Latest Note	Portfolio Owner
			Value			
	DE_004 Town centre vacant business space	Latest result for 2014/15 as of September 2014 9.46%	9.46%		The town centre vacancy rate of 9.46% as at September 2014 continues to remain below the national average of 10.6%.	Jeff Collard
	TL_003 Bandstand patrons	Cumulative result for 2014/15 as of Q2 2014/15 	26,748		The Bandstand season for 2014 has shown an increase in patrons of over 5,000 people. This has been felt across the whole concert programme. We have seen a 28% increase on bar spend and the gross income is up by 23%. The attached report shows exactly how the income and patrons are distributed. It's worth noting that a big contributor to the success of the bandstand has been the great weather we experienced through July and September	Rob Cottrill

Traffic Light Icon	Code & Short Name	Year to date	Q2 2014/15	Comparison with previous year's quarter / previous year's value if annual PI.	Latest Note	Portfolio Owner
			Value			
	TL_041 Number of visitors (day visitors and staying trips)	2014/15 result 4,795,000	Not measured for Quarters		The income received from staying visitors has shown a 6% increase on 2012, however the actual staying numbers has dropped on 2012, this is showing that visitors are paying more for their accommodation and Eastbourne is attracting a higher yield visitor.	Rob Cottrill
	TL_042 Total tourist spend	2014/15 result £272,119,000	Not measured for Quarters		A number of tourism related businesses expressed that 2013 had been a good year for their business, particularly the summer holidays. We will be comparing Eastbourne data with other Sussex destinations to see if the trend of the past few years is continuing.	Rob Cottrill
	TL_043 Total day visitor spend	2014/15 result £111,230,000	Not measured for Quarters		The spend per visitors has shown a modest increase on the previous year, which concurs with actual numbers visiting. The first half of the year up until end of June the weather was very mixed with high winds and rain, however a glorious July and August really boosted the visitor numbers	Rob Cottrill
	TL_044 Total accommodation spend	2014/15 result £160,889,000	Not measured for Quarters		The data collected for 2013, using the Cambridge Model data source gives us a benchmark to compare year on year. The actual occupancy numbers has shown a slight drop on 2012 yet actual income from occupancy has shown a 6% increase, we believe this is due to a higher yield achieved.	Rob Cottrill

Overarching commentary : Quality Environment – Q2



The planning application for the remaining major development sites at Sovereign Harbour has been given outline planning consent subject to completion of a legal agreement. Discussion and negotiation is now completed and agreement has been reached on the section 106. The work for the delivery of the community centre is now the priority. A project manager has been appointed and work is currently taking place to understand the ground conditions of the community centre site which will inform the design.

Five of the priority routes in the Eastbourne Cycling Strategy are in the detailed designed phase for implementation during 2014/15. Discussions with DCLG continue about creating more flexibility in the existing byelaw so that a seafront route can be designed in detail.



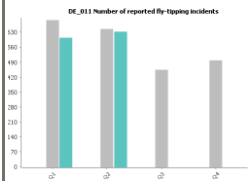

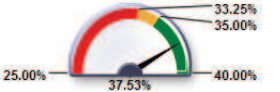
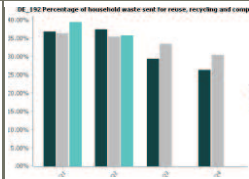
The skate park at Hampden Park has now been completed with just the work to reinstate the temporary access outstanding. Skaters can use the new facility while this takes place. Hampden Park and Old Town Recreation Ground continue to work towards Green Flag status for the first time and Princes Park has retained its designation for the fourth year. Work to meet the target for increased allotment plots continues and although the long summer has delayed the start of the next phase, it is anticipated the work will be delivered on time.



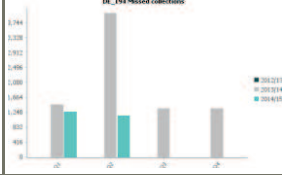
Recycling performance continues to improve and is on target, although this remains a key area of focus to ensure the upward trajectory continues. Ongoing work includes bidding for funding to promote recycling, Neighbourhood First recycling popups around the town and we are developing stickers to inform customers if they have used the wrong bin. Missed bin figures continue to remain a focus and are falling ahead of target. Public reports of fly tipping have reduced by 20% and are expected to meet the target reduction by the end of the year. Excellent proactive work is being carried out to work with specific parts of the community to anticipate and reduce fly tipping during peak times.

Quality Environment PIs 2014/15

Rows are sorted by Code

Traffic Light	
Red	1
Green	2

Traffic Light Icon	Code & Short Name	Year to date	Q2 2014/15	Comparison with previous year's quarter / previous year's value if annual PI.	Latest Note	Portfolio Owner
			Value			
	DE_011 Number of reported fly-tipping incidents	<p>Cumulative result for 2014/15 as of September 2014</p> 	631		As with the previous quarter we now have a reduction of 20% of public calls over quarter 1 and quarter 2, with an increase in advisor reports. The first two quarters of the year are historically when we receive more reports. We have formed a partnership with the Student Union (Brighton University) and Furniture Now to address issues around student accommodation, arranging for the correct disposal of items when the term is completed. A fly tip reduction strategy forms part of S&FP 2015/16 based on the complete data set we now have.	Henry Branson
	DE_192 Percentage of household waste sent for reuse, recycling and composting	<p>Cumulative result for 2014/15 as of September 2014</p> 	35.63%		This recycling rate is good and above our annual target - however the Joint Waste Partnership are currently looking at ways to further reduce residual waste and improve recycling rates.	Henry Branson

Traffic Light Icon	Code & Short Name	Year to date	Q2 2014/15	Comparison with previous year's quarter / previous year's value if annual PI.	Latest Note	Portfolio Owner
			Value			
	DE_194 Missed collections	<p>Cumulative result for 2014/15 as of September 2014</p> 	1,141		Eastbourne Borough Council continue to work with Kier to reduce missed collections. The numbers of missed collections have reduced, enabling us to focus on resolving any ongoing collection issues.	Henry Branson



Overarching commentary : Thriving Communities – Q2

The Devonshire Park Project has moved significantly forward with two key appointments – Levitt Bernstein are the lead consultants on the overall project and Triton Building Renovation are the contractor undertaking the works to the Congress Facade. Tenders are currently being sought for a range of specialists to support the Lead Consultant. Both projects are on track as programmed and within budget.

Work to bring back empty properties remains strong and above target with 87 homes returned to use at the end of this quarter. Five longer term empty properties have been returned to occupation through intensive work by the Empty Property Officer. These homes often made the biggest negative impact on neighbourhoods (due to disrepair) and can be the most challenging to bring back to use. There are many reasons why properties remain empty, including where there are ownership issues, where people inherit and lack the knowledge to move repairs forward or where investment landlords have purchased solely for longer term development prospects.

The Difficult Property Group has successfully dealt with 26 properties this quarter and made a real difference to a row of 5 terraced properties in Cavendish Place which have all been fully refurbished. The eyesore flats above the Halifax Building in the town centre have been renovated and now let and after many years the ugly lorry at Seabeech Lane has been removed. The work of the DPG has real momentum and is refocusing its work over the next few months to concentrate on Elms Avenue in the heart of the town centre and to work in tandem with the Housing and Economic Development Project.

During the last quarter, the Revenues and Benefits team have installed a new financial case management system during the last quarter and work to fully implement and train staff is still ongoing. This is a major exercise and at the time of writing, migration to the new system is progressing to plan and every effort is being made to minimise any disruption.

Time taken to complete disabled adaptation works has significantly reduced this quarter to 89 days and this represents the best ever performance recorded by the team. This indicator is viewed as priority as fast delivery adaptations not only help residents struggling to cope in their own homes but also stop hospital 'bed blocking' and premature admission to care.

Eastbourne has the third lowest levels of overall crime when compared to our most similar group of towns. From September 2014 Eastbourne is compared with a lower-crime set of towns. Whilst some areas of crime recording are up on last quarter partners believe performance will smooth out over the rest of the year.

Building has been completed on 37 new affordable family homes with all let to households in housing need. Despite these additional homes, the housing team are continuing to see high demand from people requiring housing advice and help to finding accommodation.


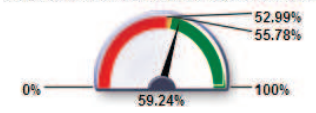
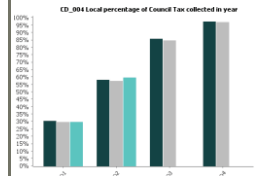
Eastbourne Homes is working with Age Concern whereby they remove furniture and other abandoned items from empty properties, for resale in their retail units or for recycling. The scheme started in September.


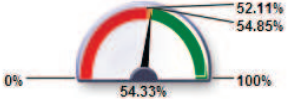
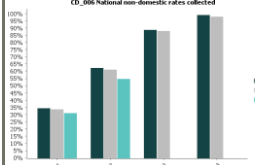






The Steps team at Eastbourne Homes recently achieved an excellent 'A' rating for their floating support service to people over 65. They have also been asked by ESCC to deliver the information and advice part of the 'winter warmth' programme over the next 6 months. Staff have been trained in fuel poverty and health awareness so that they can provide vulnerable people who live in a cold home with information about how to keep warm and access services.

Thriving Communities PIs 2014/15



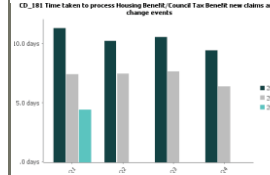


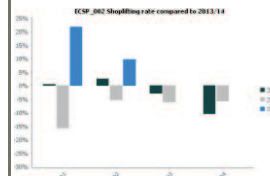



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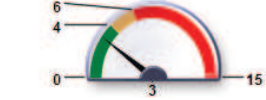
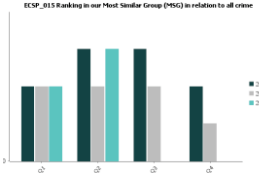

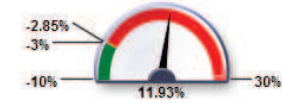


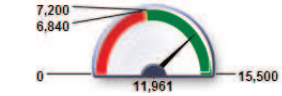
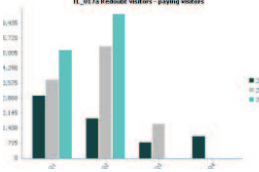
Traffic Light	
Red	6
Amber	1
Green	9


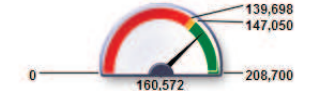
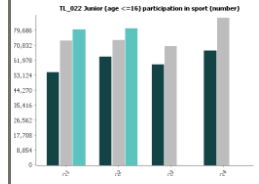


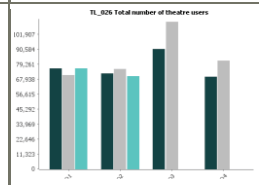
Traffic Light Icon	Code & Short Name	Year to date	Q2 2014/15	Comparison with previous year's quarter / previous year's value if annual PI.	Latest Note	Portfolio Owner
			Value			
	CD_004 Local percentage of Council Tax collected in year	<p>Latest result for 2014/15 as of September 2014</p> 	59.24%		<p>The service has migrated to the OPENRevenues processing system. This system calculates the outturn in a different way to the previous Northgate system. In effect, the OPENRevenues system includes credits on taxpayers' accounts when calculating the collection rate; Northgate didn't. Credits on accounts are amounts that we are due to repay to the taxpayer.</p> <p>This is the reason why the collection rate is above target. We will be working over the next quarter to identify a way in which we can exclude credits in the calculation of the collection rate.</p>	Ian Fitzpatrick

Traffic Light Icon	Code & Short Name	Year to date	Q2 2014/15	Comparison with previous year's quarter / previous year's value if annual PI.	Latest Note	Portfolio Owner
			Value			
	CD_006 National non-domestic rates collected	<p>Latest result for 2014/15 as of September 2014</p> 	54.33%		Performance, even though still below target, has improved on the position at the end of the first quarter. The migration to the OPENRevenues system has meant that the recovery timetable and processes have had to be delayed.	Ian Fitzpatrick
	CD_008 2014 / 15 Decent Homes Programme - reduce the number of homes that do not meet the Decent Homes target	<p>Latest result for 2014/15 as of Q2 2014/15</p> 	0.35%		The Council continues to maintain decency levels for the housing stock at almost 100%. At the end of September the number of non-decent general needs properties was 12. These properties will be repaired or refurbished before the end of the financial year. The final remodelling project for retirement accommodation at Winchester House reached practical completion on the 30th of September. The number of properties that have refused work has reduced to 36 from 56 previously reported. These properties are still classified as decent in accordance with department of Communities and Local Government Guidance. Refusals are closely monitored and the numbers of refusals is diminishing as repairs are completed when properties come vacant or when residents' circumstances change, allowing works to proceed.	Ian Fitzpatrick
	CD_050 Empty privately owned homes returned to occupation as a result of action by EBC	<p>Cumulative result for 2014/15 as of Q2 2014/15</p> 	38		This is a higher than anticipated figure for quarter two 2014/15 and can again primarily be credited via the Council's landlord incentive scheme having a very positive effect as this contributes to 32 of the 38 properties brought back into use during quarter two 2014/15. However five of the longer long term empty properties, those	Ian Fitzpatrick

Traffic Light Icon	Code & Short Name	Year to date	Q2 2014/15	Comparison with previous year's quarter / previous year's value if annual PI.	Latest Note	Portfolio Owner
			Value			
					empty longer than six months, should give sole credit to the work of the Empty Property Officer. The performance level clearly reflects the use that the Council is making of the private rented sector to place and support households in housing need.	
🟢	CD_051 Number of difficult problem properties remedied / brought back into use by the Difficult Property Group	<p>Cumulative result for 2014/15 as of Q2 2014/15</p>	18		Proactive work of the DPG working in partnership with HEDP has remedied 18 difficult properties. It is anticipated that this proactive approach to dealing with the Borough's most difficult properties will continue into the next quarter.	Ian Fitzpatrick
🔴	CD_055 Number of completed adaptations (Disabled Facilities Grants)	<p>Cumulative result for 2014/15 as of Q2 2014/15</p>	41		The number of DFGs completed in this quarter is 17 which is lower than the target figure of 25. This is as a result of works required to adapt residents homes that are now currently in the pricing up and date setting stage for commencement of works rather than completion and formal sign off.	Ian Fitzpatrick
🟢	CD_056 Median average number of days for assistance with adaptations (Disabled Facilities Grants)	<p>Latest result for 2014/15 as of Q2 2014/15</p>	89 days		The number of days taken to deliver a DFG from receipt of application to formal sign off a DFG is well within target standing at 89 days and is much reduced in comparison to the previous quarter.	Ian Fitzpatrick
🔴	CD_156 Number of households living in temporary accommodation	<p>Latest result for 2014/15 as of Q2 2014/15</p>	23		As a snapshot, on the 30th June 2014, the last day of quarter 1, 2014/2015, there were 23 placements in temporary accommodation. Throughout the entire of Quarter 1 of 2014/2015 there have been 56 placements within temporary accommodation, and this is a positive reduction from last quarter.	Ian Fitzpatrick

Traffic Light Icon	Code & Short Name	Year to date	Q2 2014/15	Comparison with previous year's quarter / previous year's value if annual PI.	Latest Note	Portfolio Owner
			Value			
	CD_181 Time taken to process Housing Benefit/Council Tax Benefit new claims and change events	<p>Latest result for 2014/15 as of June 2014</p> 			Due to the migration to a new system we are not in a position to report on this indicator at the present time. We should be able to report by the end of October.	Ian Fitzpatrick
	ECSP_002 Shoplifting rate compared to 2013/14	<p>Latest result for 2014/15 as of September 2014</p> 	9.65%		Sussex Police has recently introduced a new computerised operational and crime recording system, based on a national model which has seen categories of crime increase throughout the force area. Eastbourne has been no exception and has seen recorded crime increase in a number of areas. The new system has highlighted an increase in this category, the period recorded is a short time frame and should see a smoothing out over the period of a performance year.	Ian Fitzpatrick
	ECSP_004 Violent Crime in a Public Place rate compared to 2013/14	<p>Latest result for 2014/15 as of September 2014</p> 	33.83%		<p>Sussex Police has recently introduced a new computerised operational and crime recording system, based on a national model which has seen categories of crime increase throughout the force area. Eastbourne has been no exception and has seen recorded crime increase in a number of areas. The new system has highlighted an increase in this category, the period recorded is a short time frame and should see a smoothing out over the period of a performance year.</p> <p>Eastbourne has been placed in a lower crime Most Similar Group (from September 2014) and is still lower than the median.</p>	Ian Fitzpatrick

Traffic Light Icon	Code & Short Name	Year to date	Q2 2014/15	Comparison with previous year's quarter / previous year's value if annual PI.	Latest Note	Portfolio Owner
			Value			
	ECSP_015 Ranking in our Most Similar Group (MSG) in relation to all crime	<p>Latest result for 2014/15 as of September 2014</p> 	3		The introduction of a new computerised operational and crime recording system which has shown increases of crime, it is worthy of note that Eastbourne is third lowest in overall crime when compared with our Most Similar Group (MSG). From September 2014, Eastbourne has been moved to a lower crime MSG.	Ian Fitzpatrick
	ECSP_016 Serious Acquisitive Crime (robbery, car crime and burglary dwelling) rate compared to 2013/14	<p>Latest result for 2014/15 as of September 2014</p> 	11.93%		<p>Sussex Police has recently introduced a new computerised operational and crime recording system, based on a national model which has seen categories of crime increase throughout the force area. Eastbourne has been no exception and has seen recorded crime increase in a number of areas. The new system has highlighted an increase in this category, the period recorded is a short time frame and should see a smoothing out over the period of a performance year.</p> <p>It is important to contextualise the recent increase in this category with major reductions achieved over previous years.</p>	Ian Fitzpatrick
	TL_017a Redoubt visitors - paying visitors	<p>Cumulative result for 2014/15 as of September 2014</p> 	6,835		A good figure for September due largely to increased visitor numbers on the free Heritage Open Days between the 11-14th. August's increase due largely to our Training Ground Activity	Rob Cottrill

Traffic Light Icon	Code & Short Name	Year to date	Q2 2014/15	Comparison with previous year's quarter / previous year's value if annual PI.	Latest Note	Portfolio Owner
			Value			
	TL_022 Junior (age <=16) participation in sport (number)	<p>Cumulative result for 2014/15 as of September 2014</p> 	80,582		<p>Once again junior participation numbers are up on both target and the previous year. Despite some fantastic weather over the summer our indoor facilities performed really well, especially the Sovereign Centre and Shinewater Sports Centre. The Sovereign Centre is consistently attracting more juniors than in previous years and this is due to their varied programme of activities and their swimming lesson programme. The school holiday programme across the community sports facilities was very well attended, especially at Shinewater. Junior participation for the first 6 months of this year is 13,000 up on last year and 42,000 on 12/13 which is excellent news for Eastbourne.</p>	Rob Cottrill
	TL_026 Total number of theatre users	<p>Cumulative result for 2014/15 as of September 2014</p> 	70,121		<p>Strong first 2 quarters have ensured a busy time, this will continue through the Autumn and Spring, with potential record attendances for the complete year</p>	Rob Cottrill

Overarching commentary : Sustainable Performance – Q2



The Future Model workshops resumed after the summer on time and work continues apace. Specific workshops to support the development of the target operation model (TOM), especially Strategy and Commissioning, have taken place and the TOM is on target for a December draft for consultation. The wider programme remains tight and all partners are working hard to manage risks and resources.



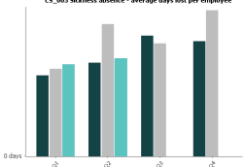

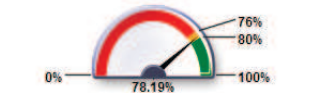
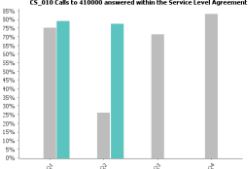


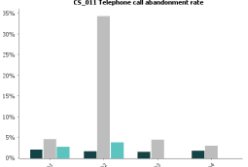
The Lewes Shared Service project has progressed well, with detailed business cases for Legal and Human Resources and roadmaps for three other services being presented to Cabinet in October 2014.


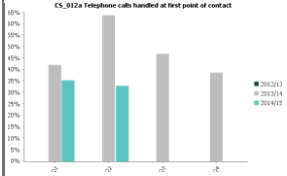
The main project for the Property Team this year, other than the Devonshire Park project, is moving the service to a Corporate Landlord Team. The intention is to begin to put this in place by April 2015. Current work is looking at the most effective way to procure the work of the team and put in place the policies for ensuring a sustainable asset base. That work has shown up a need to better understand the Eastbourne Homes Ltd repairs and maintenance contract (due for renewal in April 2016) and see how we can align with Lewes DC. This means implementation of the Corporate Landlord Model will take until April 2016 to be fully in place.

Sustainable Performance PIs 2014/15


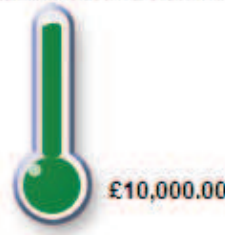
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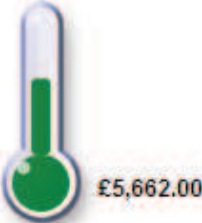
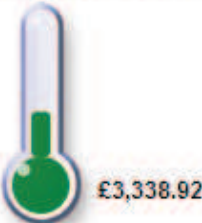
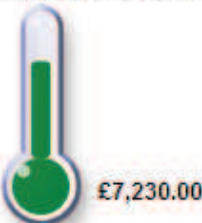
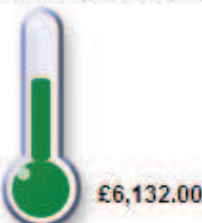
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Green	2
Data Only	1

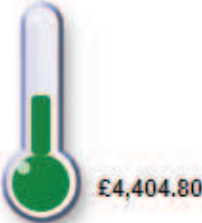
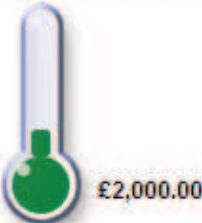
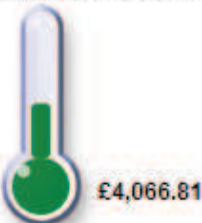
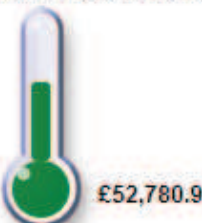
Traffic Light Icon	Code & Short Name	Year to date	Q2 2014/15	Comparison with previous year's quarter / previous year's value if annual PI.	Latest Note	Portfolio Owner
			Value			
	CS_003 Sickness absence - average days lost per employee	<p>Cumulative result for 2014/15 as of Q2 2014/15</p> 	1.26 days		Q2 figure of 1.26 days is in line with previous Q2 figures and renders us on target.	Alan Osborne
	CS_010 Calls to 410000 answered within the Service Level Agreement	<p>Cumulative result for 2014/15 as of September 2014</p> 	77.32%		A significant improvement from the same quarter last year but not quite enough to reach the target. The team have recently started taking calls for licensing and pest control and we have a vacancy and another member of the team on secondment which has impacted on this PI.	Henry Branson
	CS_011 Telephone call abandonment rate	<p>Cumulative result for 2014/15 as of September 2014</p> 	3.63%		Call volumes increased but the abandonment rate continues to remain within the target.	Henry Branson

Traffic Light Icon	Code & Short Name	Year to date	Q2 2014/15	Comparison with previous year's quarter / previous year's value if annual PI.	Latest Note	Portfolio Owner																
			Value																			
	CS_012a Telephone calls handled at first point of contact	Cumulative result for 2014/15 as of September 2014 33.87%	32.71%	 <p>CS_012a Telephone calls handled at first point of contact</p> <table border="1"> <caption>Data for CS_012a Telephone calls handled at first point of contact</caption> <thead> <tr> <th>Quarter</th> <th>2013/14 (%)</th> <th>2014/14 (%)</th> <th>2014/15 (%)</th> </tr> </thead> <tbody> <tr> <td>Q2 2013/14</td> <td>~42%</td> <td>~38%</td> <td>~32%</td> </tr> <tr> <td>Q2 2014/14</td> <td>~48%</td> <td>~45%</td> <td>~32%</td> </tr> <tr> <td>Q2 2014/15</td> <td>~42%</td> <td>~38%</td> <td>~32%</td> </tr> </tbody> </table>	Quarter	2013/14 (%)	2014/14 (%)	2014/15 (%)	Q2 2013/14	~42%	~38%	~32%	Q2 2014/14	~48%	~45%	~32%	Q2 2014/15	~42%	~38%	~32%	Slight decrease in the percentage resolved at first point but this should start to increase with the recent introduction of the licensing and pest control scripts.	Henry Branson
Quarter	2013/14 (%)	2014/14 (%)	2014/15 (%)																			
Q2 2013/14	~42%	~38%	~32%																			
Q2 2014/14	~48%	~45%	~32%																			
Q2 2014/15	~42%	~38%	~32%																			

Devolved Budgets 2014/5

Wards	Gauge	Projects	Project Budget
Devolved Budget Spend - Devonshire	<p>Cumulative result for 2014/15 as of November 2014</p>  <p>£9,946.38</p>	Diwali Project	£300.00
		East of the Pier Heritage Walks	£918.00
		Edible Eastbourne	£1,000.00
		Leaf Hall Seedy Sunday	£500.00
		Redoubt Memorial Garden	£1,298.38
		Salvation Army	£600.00
		Seaside Magic	£2,280.00
		Seaside Rec	£100.00
		Seaside Rec Tree	£250.00
		Steam Punk Festival	£100.00
		Trees – Ceylon Place	£1,000.00
		Venton Centre equipment	£600.00
		West Rise School	£1,000.00
		Devolved Budget Spend - Hampden Park	<p>Cumulative result for 2014/15 as of November 2014</p>  <p>£10,000.00</p>
ESDA Garden	£700.00		
Hampden Park Community Association Refurbishment	£3,000.00		
Hampden Park in Bloom	£600.00		
Nepalese Group	£1,030.00		
Seats – Pigs Lane	£396.00		
Shaftsbury Centre	£1,000.00		
West Rise School	£1,000.00		
Willingdon Trees Community Games	£1,624.00		
Willingdon Trees Sports Event	£450.00		

Wards	Gauge	Projects	Project Budget
Devolved Budget Spend - Langney	Cumulative result for 2014/15 as of November 2014 	Bee project	£1,684.00
		Footpath, Shinewater Community Centre	£978.00
		West Rise School	£3,000.00
Devolved Budget Spend - Meads	Cumulative result for 2014/15 as of November 2014 	St Johns Church Hall	£3,338.92
Devolved Budget Spend - Old Town	Cumulative result for 2014/15 as of November 2014 	Ladies Bowling	£1,230.00
		St Elisabeth's Community Theatre	£1,000.00
		St Michaels and All Angels	£4,000.00
		West Rise School	£1,000.00
Devolved Budget Spend - Ratton	Cumulative result for 2014/15 as of November 2014 	Fence – Willingdon Roundabout	£1,700.00
		Ratton Manor Estate Signage	£432.00
		Trees	£3,000.00
		West Rise School	£1,000.00

Wards	Gauge	Projects	Project Budget
Devolved Budget Spend - St Anthony's	Cumulative result for 2014/15 as of November 2014 	Seaside Rec	£100.00
		Skate World	£1,054.80
		Trees	£750.00
		Trees – Bowood Avenue	£500.00
		West Rise School	£2,000.00
Devolved Budget Spend - Sovereign	Cumulative result for 2014/15 as of November 2014 	Benches – 5 Acre Field	£1,500.00
		Interpretation Board SS Barn Hill	£500.00
Devolved Budget Spend - Upperton	Cumulative result for 2014/15 as of November 2014 	Basil Memorial Dog Show	£980.00
		Eastbourne Allotment and Garden Society	£830.00
		Eastbourne Girls Football Club	£750.00
		Historic Eastbourne Signs	£456.81
		Replacement tree – Churchill Square	£250.00
Street Pastors	£800.00		
Devolved Budget Spend - all wards	Cumulative result for 2014/15 as of November 2014 		

	Current Budget	Profiled Budget	Actual to 30th Sept	Variance	Outturn	Comments
	£'000	£'000	£'000	£'000	£'000	
Corporate Management	267	165	150	(15)	(14)	
Service Management	142	65	38	(27)	(27)	Includes additional grant income
Performance and Risk Managemet	122	99	99	-	-	
Civil Contingencies	27	2	2	-	-	
Finance Management and Operational Costs	560	379	384	5	7	
Corporate Finance Costs	359	344	345	1	-	
Payroll and Information	90	51	53	2	5	
Pensions	608	266	266	-	-	
Financial Services	1,908	1,206	1,187	(19)	(15)	
Service Management	234	162	157	(5)	(7)	
Civic Services (including Printing)	444	249	245	(4)	2	
Elections and Local Land Charges	122	98	109	11	29	
Strategic Performance	92	55	55	-	-	
Legal Services	220	128	142	14	26	
Human Resources Management and Admin	248	122	126	4	4	
Employee Relations	20	18	18	-	-	
Member Development	11	5	1	(4)	(3)	
HR Resourcing and Development	88	38	38	-	-	
Corporate Development	1,479	875	891	16	51	
Service Management	85	43	44	1	2	
IT & E-Government	1,768	951	954	3	7	
Facilities Management	385	280	280	-	(20)	
Customer First	6,504	3,037	3,064	27	(10)	
Estates / Asset Management	(429)	(255)	(260)	(5)	(6)	New Downs Water contract
Corporate Infrastructure and Customer First	8,313	4,056	4,082	26	(27)	
Total Corporate Services	11,967	6,302	6,310	8	(5)	
COMMUNITY SERVICES						
Service Management	(38)	45	41	(4)	(21)	
Housing Services Management	62	63	88	25	(5)	
Revenues and Benefits	320	23,386	23,402	16	30	
Housing Needs	155	125	143	18	35	
Homelessness	168	177	170	(7)	5	
EH Private Sector Housing	196	111	113	2	3	
Bereavement	(952)	(379)	(374)	5	(4)	

	Current Budget	Profiled Budget	Actual to 30th Sept	Variance	Outturn	Comments
	£'000	£'000	£'000	£'000	£'000	
Direct Assistance	(51)	23,483	23,542	59	64	
Community Development	110	64	68	4	15	
Community Involvement	70	36	34	(2)	-	
Community Grants	397	398	398	-	-	
Community Activity	577	498	500	2	15	
Housing / Homelessness Strategy	67	61	53	(8)	(11)	
Solarbourne	(277)	(203)	(206)	(3)	-	
Strategic Partnership	(210)	(142)	(153)	(11)	(11)	
Total Community Services	278	23,884	23,930	46	47	
TOURISM AND LEISURE						
Service Management	98	37	37	-	-	
Sport & Leisure	317	320	338	18	16	
Theatres	739	459	445	(14)	-	
Tourism	513	214	260	46	67	Includes expected shortfall in Dotto Train income
Events & Devonshire Park	506	367	376	9	(3)	
Towner	684	371	371	-	-	
Total Tourism & Leisure Services	2,857	1,768	1,827	59	80	
TOTAL SERVICE EXPENDITURE	15,102	31,954	32,067	113	122	

Transfers (to) and from reserves to be approved by cabinet

Item No.	Amount	Reserve Code	Reserve	Reason
1	£54,150	z10125	Strategic Change Reserve	IT Manager Support
2	£15,000	z10125	Strategic Change Reserve	Procurement Hub Funding
3	£10,000	z10130	Regeneration Reserve	Professional Tennis - town dressing
4	£780	z10128	Revenue Grants Reserve	Local History - Shinewater Dig
5	£7,750	z10112/z10190	Earmarked Reserve/General Fund Reserve	Transfer of some old earmarked reserves to general fund reserve
	<u>£87,680</u>			

Virements over £10k for approval

Item No.	Amount	Service Area	Reason for virement
	From	To	
	£100,000	HRA Management Fee - Void Works	To increase funding for revenue works to void properties
		-£100,000 HRA Provision for Depreciation	

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Scheme	Total Scheme Approved	Scheme spend to 31.3.14	2014-15 Spend as at 30 Sept 2014	Revised Budget 2014-15	Remaining Budget	Funding of Budget 2014-15	Comments for Cabinet report Sept 14
HOUSING REVENUE ACCOUNT							
Managed by Eastbourne Homes	Ongoing		3,073,791	6,290,000	-3,216,209	EBC	On target to complete in 2014-15
Other Schemes							
House Rescue Emergency Fund	200,000	0		200,000	-200,000	EBC	On target to complete in 2014-15
46 Upperton Gardens	20,000	0		20,000	-20,000	EBC	On target to complete in 2014-15
Empty Homes Programme Ph1	2,493,273	667,501	671,607	1,825,772	-1,154,165	EBC/Grant	On target to complete in 2014-15
New Build	4,928,255	73,038	155,971	4,855,217	-4,699,246	EBC/Grant/S106	On target to complete in 2014-15
NAHP Programme	3,359,952	0	65,000	3,359,952	-3,294,952	EBC/Grant	On target to complete in 2014-15
Total HRA		740,539	3,966,369	16,550,941	-12,584,572		
COMMUNITY SERVICES							
Memorial Safety Cems	40,000	6,080		34,000	-34,000	EBC	On target to complete in 2014-15
Digitalise Burial Records	10,000	0		10,000	-10,000	EBC	On target to complete in 2014-15
Crematorium - Main Chapel	21,000	0		21,000	-21,000	EBC	On target to complete in 2014-15
Ocklynge Cemetery Chapel	150,000	0		150,000	-150,000	EBC/Grant	On target to complete in 2014-15
Barbican Memorial Scheme	5,000	0		5,000	-5,000	EBC	Completion expected October 2014
Main Chapel Refurb - Phase 2	26,000	0		26,000	-26,000	EBC	On target to complete in 2014-15
Disabled Facilities Grants	Ongoing		208,262	677,800	-469,538	Grant	On target to complete in 2014-15
BEST Grant (housing initiatives)	Ongoing		19,784	197,450	-177,666	Grant	Full budget will not be spent in 14-15. Re-profiling required in Feb 15
Social Housing Enabling							
Housing Regeneration - Block Allocation	17,731,000	0		4,731,000	-4,731,000	Grant	Schemes under investigation
Beach Huts (25 New)	235,240	0		235,240	-235,240	EBC	New scheme approved Oct 14
Willingdon Trees Multi Gym	20,000	0		20,000	-20,000	EBC	Community Association looking at options
Total Community Services		6,080	228,046	6,107,490	-5,879,444		
CUSTOMER FIRST							
Contaminated Land	185,000	82,966		102,000	-102,000	Grant	Investigative work on-going
Coast Defences Beach Management Strategy	Ongoing		238,203	540,850	-302,647	Grant	On target to complete in 2014-15
Cycling Strategy	45,000	0		40,600	-40,600	EBC	Detailed design started. Awaiting advice from CLG re seafront bye laws
Park and Ride	50,000	0		50,000	-50,000	EBC	Options being considered
Princes Park (schemes to be decided)	210,000	10,000	755	183,000	-182,245	S106	Bid in progress to secure additional funds. Awaiting open space. Likely to spend in 2015-16
Play Area Sovereign Harbour	27,000	0		27,000	-27,000	S106	
Allotment Upgrade	114,000	99,908		14,100	-14,100	EBC	On target to complete in 2014-15
Hampden Park Skate Park	150,000	5,686	46,358	145,350	-98,992	EBC/S106	On target to complete in 2014-15
Five Acre Field - Improvements	55,000	43,483	4,590	11,550	-6,960	S106	On target to complete in 2014-15

Scheme	Total Scheme Approved	Scheme spend to 31.3.14	2014-15 Spend as at 30 Sept 2014	Revised Budget 2014-15	Remaining Budget	Funding of Budget 2014-15	Comments for Cabinet report Sept 14
Upperton - Play Equipment	60,000	39,482	20,479	20,500	-21	EBC	Completed
Churchdale Road Allotments	38,000	12,774		25,250	-25,250	S106	On target to complete in 2014-15
Play Equipment - Bodium Cres	80,000	0	79,709	80,000	-291	EBC	Completed
Sovereign Harbour - Legal Advice	20,000	0		20,000	-20,000	EBC	Working with Sea Change Sussex
Terminus Road Improvements	500,000	0		500,000	-500,000	EBC	Detailed design work due following stakeholders event in July
Christmas Lights	25,000	0		25,000	-25,000	EBC	Chamber of Commerce have entered a 3 year contract to deliver Christmas lights
CIL - Software	14,000	0	4,393	14,000	-9,608	EBC	On target to complete in 2014-15
Five Acre Field - Railings	20,000	0		20,000	-20,000	EBC	On target to complete in 2014-15
Hampden Park WCs	40,000	0		40,000	-40,000	EBC	Works planned for 2014-15
Highfield Allotments	25,000	0		25,000	-25,000	EBC/Grant	On target to complete in 2014-15
Hyde Gardens WC	40,000	0		40,000	-40,000	EBC	Works planned for 2014-15
Total Customer First		294,300	394,487	1,924,200	-1,529,713		
TOURISM & LEISURE							
Volleyball Court	25,000	0	2,000	25,000	-23,000	EBC	On target
Signage	40,000	23,917		16,100	-16,100	EBC	Completion expected 2015-16
Sports Park Flood Lights	30,000	0		30,000	-30,000	EBC/Grant	Applying for match funding. Spend likely to be in 2015-16
Re-surface Tennis Courts	265,000	0	24	265,000	-264,976	EBC/Grant	Tenders now received. Additional grant funding from LTA
Wish Tower - Catering Outlet	40,000	36,000		4,000	-4,000	EBC	On target to complete in 2014-15
Bandstand Seating	15,000	0	14,981	15,000	-19	EBC	On target to complete in 2014-15
Serco Contract	Ongoing			312,430	-312,430	EBC	On target to complete in 2014-15
ILTC - Air Conditioning	60,000	0		60,000	-60,000	EBC	Works planned for 2014-15
ILTC - Public Address System	20,000	0		20,000	-20,000	EBC	Works planned for 2014-15
ILTC - Electrical System	10,000	0	6,295	10,000	-3,705	EBC	Works planned for 2014-15
ILTC - Fire Alarm	10,000	0		10,000	-10,000	EBC	Works planned for 2014-15
ILTC - Replacement Seating	100,000	0	83,611	100,000	-16,389	EBC	Completed. Retention outstanding.
ILTC - Replacement Showers	25,000	0	18,236	25,000	-6,764	EBC	Completed. Retention outstanding.
Total Tourism & Leisure		59,917	125,148	892,530	-767,382		
CORPORATE SERVICES							
Carbon Reduction Works	467,500	0		467,500	-467,500	EBC	In process of procurement
Agile phase 2	555,000	447,991	5,853	107,700	-101,847	EBC	Remaining spend expected in Q3
Invest to Save	80,000			80,000	-80,000	EBC	Available for allocation
Redesign of CCC at 1 Grove Road	300,000	35,877		264,100	-264,100	EBC	Spend to start in Q3
IT Replacement - Icon	42,500	33,288		9,200	-9,200	EBC	On target to complete in 2014-15
Future Model Phase 2	2,990,000	1,181,493	707,420	818,500	-111,080	EBC	On target. Progress report went to Cabinet July 2014
Capital Contingencies	Ongoing		441,567	0	441,567	EBC	Subject to Legal process

Scheme	Total Scheme Approved	Scheme spend to 31.3.14	2014-15 Spend as at 30 Sept 2014	Revised Budget 2014-15	Remaining Budget	Funding of Budget 2014-15	Comments for Cabinet report Sept 14
Investment Capital	5,750,000	1,150,000		3,000,000	-3,000,000	EBC	Investment due to be made in tranches waiting next draw down
Solar Panels (2nd Programme)	500,000	0		500,000	-500,000	EBC	Delays in procurement. Works expected late 2014-15 and early 2015-16
IT - Block Allocation	Ongoing		100,127	307,500	-207,373	EBC	Windows 7 & MS Office 2010 almost complete. Next phase is email server upgrade
Total Corporate Services		2,848,649	1,254,967	5,554,500	-4,299,533		
Asset Management							
Devonshire Park Review	700,000	0	78,675	700,000	-621,325	EBC	Design Team to be appointed August 2014
Congress Theatre redesign & restoration	1,950,000	41,748	85,777	1,908,250	-1,822,473	EBC	Work due to start August 2014
Bandstand Restoration	245,000	247,000	34,583	18,000	16,583	EBC	Completed
Royal Hippodrome Theatre Ph 1	15,000	0		15,000	-15,000	EBC	Works planned for 2014-15
Downland Pumps Replacement	24,900	0		24,900	-24,900	EBC	Works planned for 2014-15
Hampden Park Hall Improvements	34,700	0		34,700	-34,700	EBC	Works planned for 2014-15
Thatched Shelters - re-roofing	40,000	0		40,000	-40,000	EBC	Works planned for 2014-15
Brick Shelter	65,000	0		65,000	-65,000	EBC	Works planned for 2014-15
Devonshire Park Theatre - rendering	105,000	0		105,000	-105,000	EBC	Works planned for 2014-15
Archery PCs/Bike Store	50,000	0		50,000	-50,000	EBC	Works planned for 2014-15
Motcombe Dovecot	17,000	0		17,000	-17,000	EBC	Works planned for 2014-15
Asset Management - Block Allocation Balance	Ongoing			101,700	-101,700	EBC	Structural maintenance programme has been agreed.
Total Asset Management		288,748	199,035	3,079,550	-2,880,515		
General Fund		3,497,694	2,201,683	17,558,270	-15,356,587		
HRA		740,539	3,966,369	16,550,941	-12,584,572		
Total		4,238,233	6,168,052	34,109,211	-27,941,159		

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